

Bread production:

Source: Kummer, Sebastian et al. *Grundzüge der Beschaffung, Produktion und Logistik*, Pearson Education Deutschland GmbH, 2018: pp. 231-232

a) First, the production manager determines the input, then orders the required materials from the supplier if there are not enough available.

b) Next, the manager determines the basic data, which includes determining the recipe, the work plan, checking the qualifications of employees, and the efficiency of machines. So, the basic data is defined.

c) Thereafter, the transformation process begins. The production employees prepare the ingredients, form the dough and bake. As a result, loaves of bread are made.

