

An extreme value approach for modeling Operational Risk losses depending on covariates

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2014-03-20



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The people involved



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- Database access granted by John Naish (Willis; naishj@willis.com)
- Implementation in the  package **QRM** (R-Forge version 0.4-10)
⇒ `gamGPDfit()`, `gamGPDboot()`
- Example based on simulated losses: `demo(game)`

Operational Risk (introduced with Basel II (\leq BIS (2004)))

Definition (Operational risk)

Operational risk is defined as the risk of loss resulting from inadequate or failed **internal processes**, **people and systems** or from **external events**. This definition includes **legal risk**, but excludes **strategic** and **reputational risk**.

Examples (legal risk and strategic risk are difficult to measure)

- people:** fraud (internal, external), “fat finger trades”
- systems:** ATM, computer (hardware, software)
- external events:** Kobe earthquake (1995-01-17), bankruptcy of Barings bank (1995-02-26), 9/11, hurricane Katrina (mortgage default due to lost houses; credit or an OpRisk event?)
- reputational risk:** CDOs for UBS

Stylized facts

- **data scarcity** for companies **internally** and **research** (ORX, ORIC)
- **loss frequencies vary over time** (also: reporting bias)
- **loss severities** are **heavy tailed, often infinite-mean**
- **losses** can be assigned to different **business lines** (bl; typically 8) or **event types** (et; typically 7)

... and how we model them

- database of 1387 **publicly reported** events since 1980 (with 950 losses)
- loss frequency: **non-homogeneous Poisson process**
- loss severities: EVT-POT approach (**GPD**)
- ... depending on 10 bl as **covariates** (and time!)

Goal: Compute Value-at-Risk (VaR) and CIs depending on covariates

EVT based modeling approach

The classical POT approach

- losses $X_{t'_1}, \dots, X_{t'_n} \stackrel{\text{iid}}{\sim} F, \bar{F} \in \text{RV}_{-\frac{1}{\xi}}^\infty$ ($\bar{F} = x^{-\frac{1}{\xi}} L, \lim_{x \rightarrow \infty} \frac{L(tx)}{L(x)} = 1$)
- X_{t_1}, \dots, X_{t_n} exceedances over u (high enough)
- excesses $Y_{t_i} = X_{t_i} - u > 0, i \in \{1, \dots, n\}$

Theorem (Leadbetter (1991))

- 1) The number of exceedances N_t approximately follows a Poisson process with intensity λ , that is, $N_t \sim \text{Poi}(\Lambda(t))$ with $\Lambda(t) = \lambda t$.
- 2) The excesses $Y_{t_1}, \dots, Y_{t_{N_t}}$ over u approximately follow (independently of N_t) a GPD(ξ, β) for $\xi \in \mathbb{R}, \beta > 0$ with

$$G_{\xi, \beta}(x) = \begin{cases} 1 - (1 + \xi x / \beta)^{-1/\xi}, & \text{if } \xi \neq 0, \\ 1 - \exp(-x/\beta), & \text{if } \xi = 0. \end{cases}$$

If $\xi > 0$ (most OpRisk loss models), the approximate likelihood is

$$L(\lambda, \xi, \beta; \mathbf{Y}) = \frac{(\lambda T)^n}{n!} \exp(-\lambda T) \prod_{i=1}^n g_{\xi, \beta}(Y_{t_i}).$$

Therefore, the log-likelihood splits into the two parts

$$\ell(\lambda, \xi, \beta; \mathbf{Y}) = \ell(\lambda; \mathbf{Y}) + \ell(\xi, \beta; \mathbf{Y}),$$

where

$$\ell(\lambda; \mathbf{Y}) = -\lambda T + n \log(\lambda) + \log(T^n/n!),$$

$$\ell(\xi, \beta; \mathbf{Y}) = \sum_{i=1}^n \log g_{\xi, \beta}(Y_{t_i}).$$

⇒ Maximization can thus be carried out separately for 1) and 2).

A dynamic/smoothing POT approach

- Homogeneity assumptions on λ, ξ, β are often not realistic.
- Assume we have observed vectors $z_i = (t_i, x_i, y_{t_i})$, $i \in \{1, \dots, n\}$ (exceedance time, covariate, excess over u)

The model

- 1) **Number of exceedances:** a non-homogeneous Poisson process with

$$\lambda = \lambda(x, t) = \exp(f_\lambda(x) + h_\lambda(t))$$

where $f_\lambda(x)$ is a constant for each covariate factor x , $h_\lambda : [0, T] \rightarrow \mathbb{R}$ a natural cubic spline. Rewriting leads to

$$\log \lambda = f_\lambda(x) + h_\lambda(t),$$

a generalized additive model (GAM) with logarithmic link function
 \Rightarrow Estimate f_λ and h_λ with `mgcv::gam(..., family=poisson)`.

- 2) **Excess distribution:** Similarly, but for **convergence** it is crucial that ξ and β are **orthogonal** in the Fisher information metric
 \Rightarrow Replace β by $\nu = \log((1 + \xi)\beta)$ (see Cox and Reid (1987)).
The reparametrized log-likelihood is

$$\ell^r(\xi, \nu; \mathbf{Y}) = \ell\left(\xi, \frac{\exp(\nu)}{1 + \xi}; \mathbf{Y}\right).$$

Assume that ξ and ν are of the form

$$\xi = \xi(x, t) = f_\xi(x) + h_\xi(t),$$

$$\nu = \nu(x, t) = f_\nu(x) + h_\nu(t),$$

Simultaneously estimating ξ and ν is **not possible with mgcv : : gam**.

- What we in fact have are **vectors** ξ and ν in \mathbb{R}^n with i th components:

$$\xi_i = f_\xi(x_i) + h_\xi(t_i),$$

$$\nu_i = f_\nu(x_i) + h_\nu(t_i).$$

- To obtain reasonably smooth functions h_ξ, h_ν , we use a **penalized log-likelihood approach**. The **penalized loglikelihood** is

$$\ell^p(f_\xi, h_\xi, f_\nu, h_\nu; \mathbf{z}) = \ell^r(\boldsymbol{\xi}, \boldsymbol{\nu}; \mathbf{y}) - \gamma_\xi \int_0^T h_\xi''(t)^2 dt - \gamma_\nu \int_0^T h_\nu''(t)^2 dt$$

where $\gamma_\xi, \gamma_\nu \geq 0$ are **smoothing parameters** (larger \Rightarrow smoother curves).

- Let $0 = s_0 < s_1 < \dots < s_m < s_{m+1} = T$ denote the (ordered) distinct values among $\{t_1, \dots, t_n\}$. For a **natural cubic spline** h ,

$$\int_0^T h''(t)^2 dt = \mathbf{h}^\top K \mathbf{h}$$

where $\mathbf{h} = (h(s_1), \dots, h(s_m))$ and K is a symmetric $m \times m$ matrix of rank $m - 2$ only depending on the knots s_1, \dots, s_m .

$$\Rightarrow \ell^p(f_\xi, h_\xi, f_\nu, h_\nu; \mathbf{z}) = \ell^r(\boldsymbol{\xi}, \boldsymbol{\nu}; \mathbf{y}) - \gamma_\xi \mathbf{h}_\xi^\top K \mathbf{h}_\xi - \gamma_\nu \mathbf{h}_\nu^\top K \mathbf{h}_\nu \quad \text{with}$$

$$\ell^r(\boldsymbol{\xi}, \boldsymbol{\nu}; \mathbf{y}) = \sum_{i=1}^n \ell\left(\xi_i, \frac{\exp(\nu_i)}{1 + \xi_i}; y_{t_i}\right)$$

The backfitting algorithm for estimating (ξ, β)

Algorithm (Updater; gamGPDfitUp())

Let $\xi^{(k)} = (\xi_1^{(k)}, \dots, \xi_n^{(k)})$ and $\nu^{(k)} = (\nu_1^{(k)}, \dots, \nu_n^{(k)})$ be given.

1) **Setup:** Specify formulas `xi.formula` and `nu.formula` for `gam()` for fitting $\xi_i = f_\xi(x_i) + h_\xi(t_i)$ and $\nu_i = f_\nu(x_i) + h_\nu(t_i)$.

2) **Update $\xi^{(k)}$:**

2.1) **Newton step:** Compute (componentwise)

$$\xi^{\text{Newton}} = \xi^{(k)} - \frac{\ell_\xi^r(\xi^{(k)}, \nu^{(k)}; \mathbf{y})}{\ell_{\xi\xi}^r(\xi^{(k)}, \nu^{(k)}; \mathbf{y})}.$$

2.2) **Fitting:** Compute $\xi^{(k+1)}$ via

$$\text{fitted}(\text{gam}(\xi^{\text{Newton}} \sim \text{xi.formula}, \dots, \text{weights} = -\ell_{\xi\xi}^r)).$$

3) Given $\xi^{(k+1)}$, update $\nu^{(k)}$:

3.1) **Newton step**: Compute (componentwise)

$$\nu^{\text{Newton}} = \nu^{(k)} - \frac{\ell_{\nu}^r(\xi^{(k+1)}, \nu^{(k)}; \mathbf{y})}{\ell_{\nu\nu}^r(\xi^{(k+1)}, \nu^{(k)}; \mathbf{y})}.$$

3.2) **Fitting**: Compute $\nu^{(k+1)}$ via

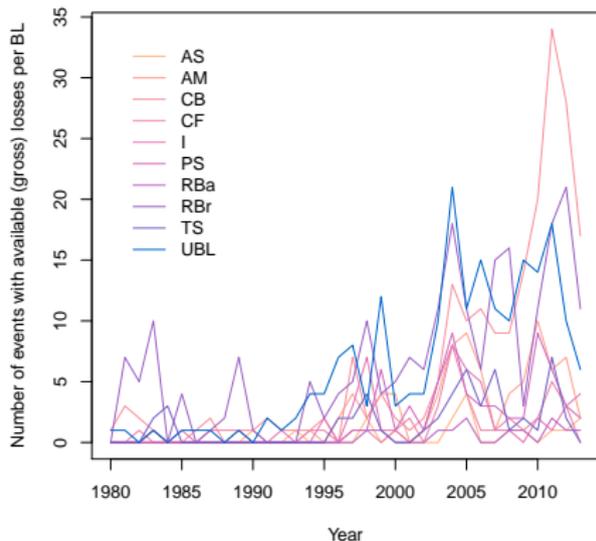
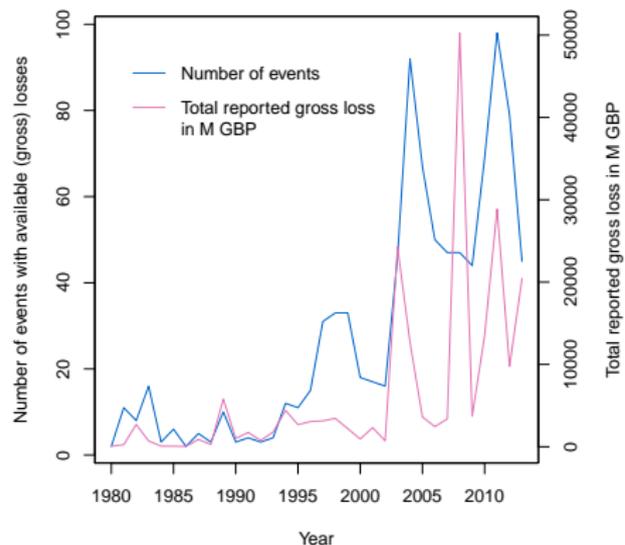
$$\text{fitted}(\text{gam}(\nu^{\text{Newton}} \sim \text{nu.formula}, \dots, \text{weights} = -\ell_{\nu\nu}^r)).$$

- `gamGPDfit()` iterates over this algorithm until **convergence**
- `gamGPDboot()` additionally computes (post-blackend) bootstrapped **confidence intervals**
- For more details, use `demo(game)`

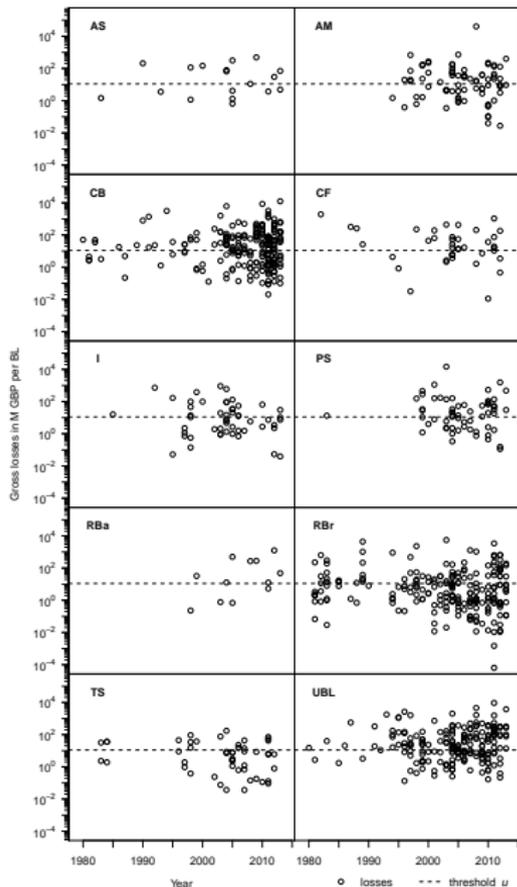
Descriptive analysis of the loss data

- 1387 OpRisk events collected from public media since 1980 (for the loss severity, we use the 950 reported losses)
- For each event, the following information is given:
 - used:** business line, event type, year of the event, (gross) loss in GBP (31.51% missing)
 - unused:** reference number, organization affected, country of head of office, country of event, type of insurance, net loss (97.55% missing), regulator involved, source (newspapers, databases, press releases, webpages), loss descriptionNot available is the company size.
- Most events happened in USA (44.34%), UK (26.03%), Japan (5.05%), Australia (2.31%), and India (2.02%); China?
- 63.95% were (partially) insured; insurance cover unclear.

Number of available losses and total available loss aggregated per year over time (left). For each business line (right).



- Increasing frequency probably due to reporting bias.
 - Frequency depends on the business line.
- ⇒ Both features our model can take into account.



- ⇒ Losses are **not identically distributed**. We will take this into account by interpreting **business lines** and **time** as **covariates**.
- ⇒ Data pooling

⇒ Pooling is also suggested by the Basel matrix/vector:

IF	EF	EPWS	CPBP	DPA	BDSF	EDPM			
2	1	0	12	0	0	3	AS	18	AS
12	3	4	55	0	0	6	AM	80	AM
60	54	4	77	1	0	11	CB	207	CB
12	4	0	23	0	0	2	CF	41	CF
13	2	2	32	0	0	4	I	53	I
10	3	0	38	2	0	9	PS	62	PS
3	0	0	4	0	2	3	RBa	12	RBa
71	62	5	73	1	0	14	RBr	226	RBr
13	3	2	28	0	1	2	TS	49	TS
60	2	20	107	0	3	10	UBL	202	UBL

Note: This is aggregated since 1980!

Dynamic POT analysis

Goal: Use all losses from 1980 to 2013 which exceed the **threshold** u of 11.02 M GBP (median) and compute the risk measure $\text{VaR}_{0.999}$ including **95% bootstrapped confidence intervals**.

- **Graphical GoF test** for the GPD model: If the model is correct,

$$R_i = -\log(1 - G_{\hat{\xi}_i, \hat{\beta}_i}(Y_{t_i})) \stackrel{\text{approx.}}{\sim} \text{Exp}(1), \quad i \in \{1, \dots, n\}$$

⇒ check with a Q-Q plot ⇒ threshold choice

- Given $\hat{\lambda}$, $\hat{\xi}$, $\hat{\beta}$ (evaluated at x_i 's and t_i 's), an estimate of VaR_α is

$$\widehat{\text{VaR}}_\alpha = u + \frac{\hat{\beta}}{\hat{\xi}} \left(\left(\frac{1 - \alpha}{\hat{\lambda}} \right)^{-\hat{\xi}} - 1 \right)$$

- **Confidence intervals** can be constructed with the **post-blackend bootstrap** of Chavez-Demoulin and Davison (2005).

Loss frequency

- We fit the following models for λ using `gam(..., family=poisson)`:

$$\log \lambda(x, t) = c_\lambda \quad (\text{constant/classical model})$$

$$\log \lambda(x, t) = f_\lambda(x) \quad (\text{bl as covariate})$$

$$\log \lambda(x, t) = f_\lambda(x) + c_\lambda t \quad (\text{bl and time [parametrically] as covariate})$$

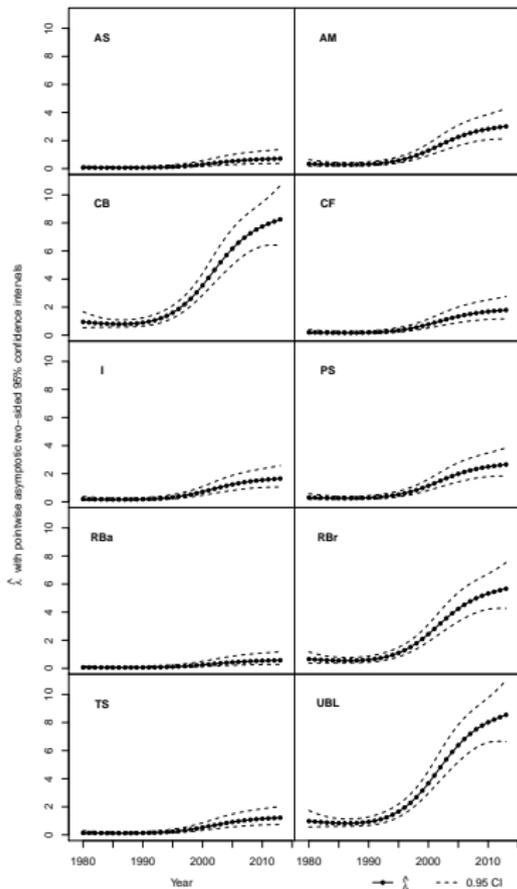
Likelihood-ratio tests \Rightarrow dependence on **bl and time**.

- We then compare $\log \lambda(x, t) = f_\lambda(x) + c_\lambda t$ with models of the form

$$\log \lambda(x, t) = f_\lambda(x) + h_\lambda^{(\text{Df})}(t), \quad \text{Df} \in \{1, \dots, 8\} \quad (\text{non-parametric})$$

AIC \Rightarrow selected model: $\log \hat{\lambda}(x, t) = \hat{f}_\lambda(x) + \hat{h}_\lambda^{(3)}(t)$

- The selected model shows that considering a homogeneous Poisson process for the occurrence of losses (classical approach) is not adequate.



- Final model for λ :

$$\hat{\lambda}(x, t) = \exp(\hat{f}_\lambda(x) + \hat{h}_\lambda^{(3)}(t))$$

(depends on business line and time)

- 95% confidence intervals (bootstrapped)

Loss severity

- We fit the following models for (ξ, ν) using `gamGPDfit()`:

$$\xi(x, t) = c_\xi,$$

$$\nu(x, t) = c_\nu,$$

$$\xi(x, t) = f_\xi(x),$$

$$\nu(x, t) = c_\nu,$$

$$\xi(x, t) = f_\xi(x) + c_\xi t,$$

$$\nu(x, t) = c_\nu,$$

$$\xi(x, t) = f_\xi(x),$$

$$\nu(x, t) = f_\nu(x),$$

$$\xi(x, t) = f_\xi(x),$$

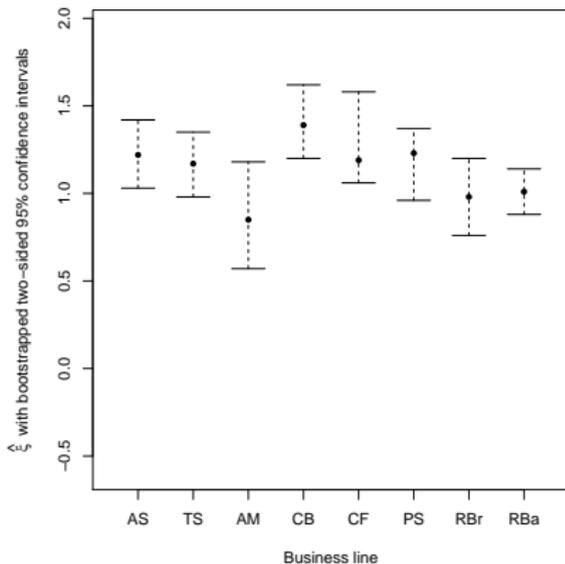
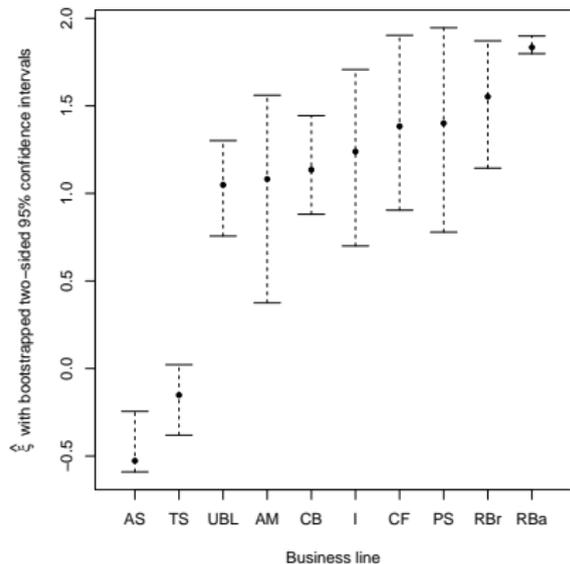
$$\nu(x, t) = f_\nu(x) + c_\nu t,$$

$$\xi(x, t) = f_\xi(x),$$

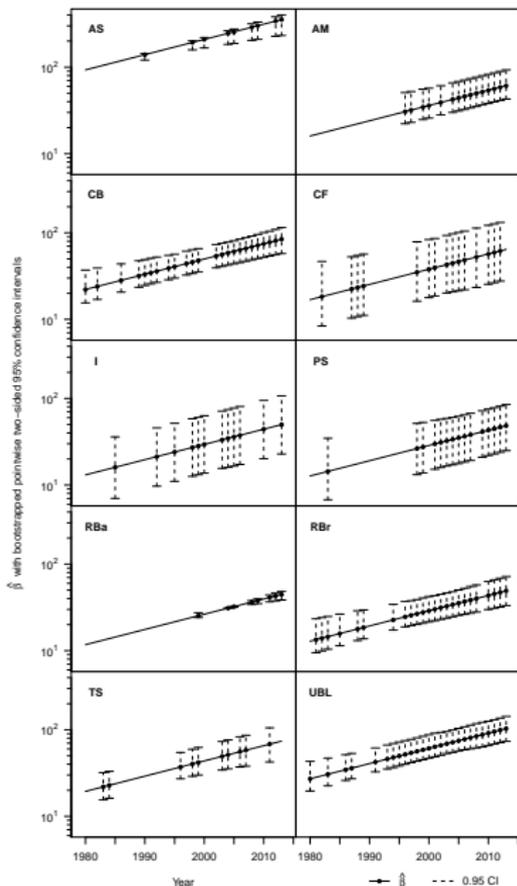
$$\nu(x, t) = f_\nu(x) + h_\nu(t),$$

⇒ selected model: $\hat{\xi}(x, t) = \hat{f}_\xi(x), \quad \hat{\nu}(x, t) = \hat{f}_\nu(x) + \hat{c}_\nu t$

- Results about $\hat{\xi}(x, t) = \hat{\xi}(x)$ are similar to Moscadelli (2004) (right)



⇒ Hints at **infinite-mean models** (in 80% of the cases).

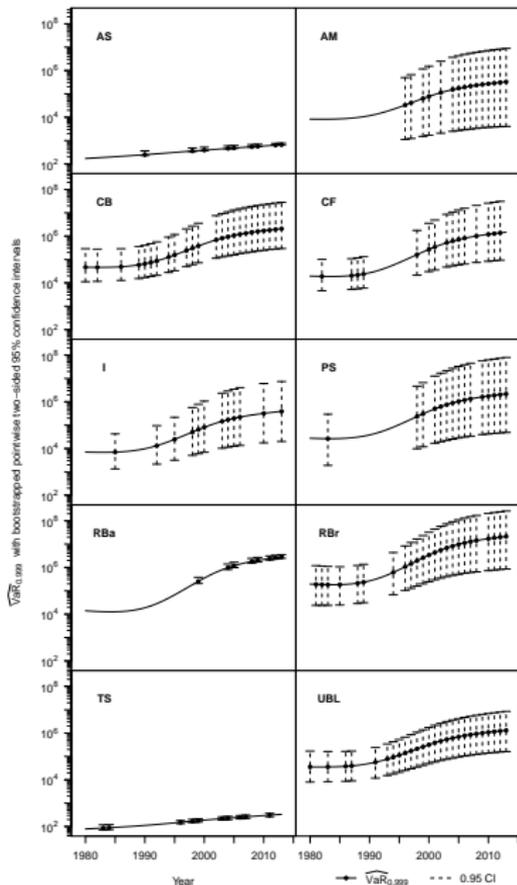


- Final model for β :

$$\hat{\beta}(x, t) = \frac{\exp(\hat{f}_\nu(x) + \hat{c}_\nu t)}{1 + \hat{\xi}(x)}$$

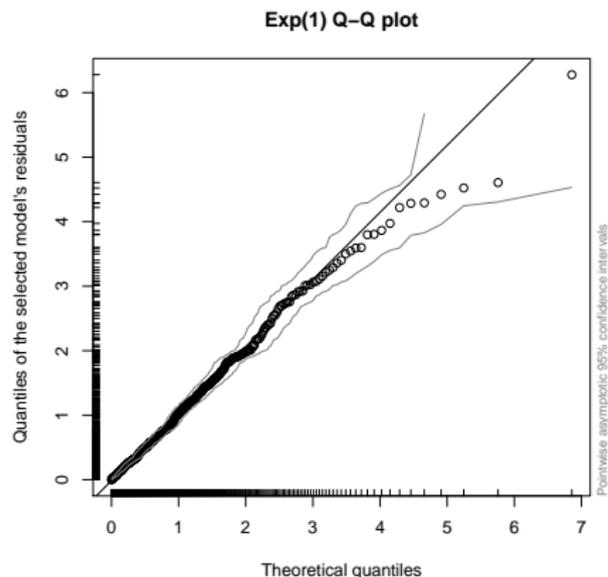
(depends on business line and time)

- 95% confidence intervals (bootstrapped)



- $\widehat{\text{VaR}}_{0.999}$ estimates
(depending on time and business line)
- 95% confidence intervals
(bootstrapped)

... and the residuals are...



- Overall fine (asymptotically)
- Depends on the choice of the threshold u (bias–variance trade-off)
- Higher u (e.g. 90%) not possible given the sample size

Thank you for your attention



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