



UCLouvain Louvain Research Institute in Management and Organizations

## Programme (Online format: 13.-14. March 2024)

## 2. Common-Good HRM Spring Workshop 2024

"A Common-Good Perspective on Sustainable HRM: Contributions to navigating ecological and social sustainability challenges".



## Wednesday March 13<sup>th</sup>

Please note, all times are Central European Time (CET)

09:15 - 09:30	<b>Conference Welco</b> Ina Aust, Olga Andrianova, Michael Müller-Camen and Brian Matth	
09:30 - 10:15	Opening Plen   WEICCOME   WE'RE GLAD YOU'RE HERE!   Dr. Maria Järlström (University, New Zeal   Dr. Natasha Podgorodnichenko (Otago University, New Zeal   Prof. Judith Semeijn (Open Universiteit, Netherlar   Prof. Geoffrey Wood (Western University, Can	ralia) and) and) and) CMC) inds)
10:15 - 10:30	Coffee B	reak

10:30 - 11:15	Session#1: Sustainable HRM: Ethical, spiritual and values-based perspectives.
	Paper#1: 'Aligning HRM practices with Employee values for sustainable behaviour at work: The role of sustainable performance management in enhancing the impact of personal values and attitudes on sustainable behaviour at work'. Fiona Edgar, Jing A. Zhang, Natalyia Podgorodnichenko, Adeel Akmal.
	<b>Paper#2:</b> 'Spiritual Leadership in the climate crisis: lessons from the Bhagavad Gita'. <i>Emily Nass.</i>
	<b>Paper#3:</b> 'Cultivating Cocoa Consciousness: The Crucial Role of Sustainable HRM in the Chocolate Industry – An Ethical Paradigm' <i>Maija Viitasaari</i> , Maria Järlström, Essi Saru, Kleio Akrivou. <i>Chair: Fang Lee Cooke</i> .
11:15 - 11:45	Q&A: Discussion / Breakouts
11:45 - 12:45	Meal Break
12:45 - 13:45	Session#2: The state of the field: Developing a unified research agenda.
	<b>Paper#4:</b> 'Integrating sustainability in the business ecosystem: The institutionalizing role of strategic human resource management'. Rosalía Díaz-Carrión, <i>Noelia Franco-Leal, Macarena López-Fernández,</i> Pedro M. Romero-Fernández.
	Paper#5: 'Our Common Interest. Exploring interactions between Sustainable HRM and the Common Good. An advanced bibliometric analysis'. Peter Holland, Brian Matthews, Andrew Bratton, Julia Engelmann, Michael Muller-Camen.
	Paper#6: 'Common Good Human Resource Management: A Comprehensive Literature Review and Conceptual Framework for Future Research' Chau Nguyen, Tran Hoang Tuan and Nhat Tan Pham.
	<b>Paper#7:</b> 'Towards an integrative approach for Sustainable HRM: A systemic literature review'. Leonie Pethö-Schramm, Dave Stynen, Thomas Van Waeyenberg, Judith H. Semeijn.
	Chair: Judith Semeijn.
13:45 - 14:15	Q&A: Discussion / Breakouts
14:15 - 14.30	Coffee Break

14:30 - 15:15	Session#3: HRMJ and Management Learning meet the editors.
	Human Resource Management Journal Management Learning Chairs: Geoffrey Wood and Alex Bristrow.
15:15 - 15:30	Coffee Break
15:30 - 16:15	Session#4: Digitalization, AI and Sustainable HRM.
	<b>Paper#8:</b> 'Digitalization in HRM during the Sustainability era: a conceptual clarification through a bibliometric analysis and systemic literature review. <i>Silvia Barghini,</i> Mariacristina Bonti.
	<b>Paper#9:</b> 'Career sustainability at the time of working with artificial intelligence: A resource-based framework focused on sustainable career resources'. <i>Hongxia Peng.</i>
	Paper#10: 'Challenges and promises for common-good human resource management in shaping AI governance: The Axial role of Love. A reflection through the actual critical questions for Common-Good Human Resource Management'. Alberto Ruozzi López.
	Chair: Michal Lemanski
16:15 - 16:45	Q&A: Discussion / Breakouts
16:45 - 17:00	Coffee Break
17:00 - 17:45	PhD Early Scholar Workshop Chair: Ina Aust

## Thursday March 14<sup>th</sup> <u>Please note, all times are CET.</u>

Welcome Day Ina Aust, Olga Andrianova, Michael Müller-Camen and Brian Matthe	09:15 - 09:30
Session#5: HRM for the greater good: Mapping the field and envisioning the futu Introducing a HRMR Special Issu Human Resource Management Review Chairs: Helen Shipton and Michal Bird	09:30 - 10:15
Coffee Bre	10:15 - 10:30
Session#6: Sustainable HRM: Implications for equality, skill development and educati Paper#11: 'How do Asian business students navigate ecological and social sustainability challeng Trang C Paper#12: 'Resilience in the Post-Pandemic World: The role of C-Skill Set Development in Global Mobil Judit Végh, Joyce Jenkins, Marie-Therese Clo Paper #13: 'Is education for sustainability important to business student: Rajan L. Gaikwad, Michal K. Lemanski, Casey Watt Paper#14: 'Is achieving gender pay equality at work an illus How can the Common-Good HRM (CGHRM) perspective help? A proposal for an inqu Burcin Hatipo	10:30 - 11:30
Chair: Maria Järlstro	
Q&A: Discussion / Breako	11:30 - 12:00
Meal Bre	12:00 - 13:00

13:00 - 13:45	Session#7: Expanding the Sustainable HRM – Common Good International Research Network. Round table discussion.
	Chairs: Olga Andrianova and Brian Matthews.
13:45 - 14:00	Coffee Break
14:00 - 14:45	Session#8: Sustainable HRM in different cultural contexts. Paper#15: 'Human Rights at Work and an International Company's "Labour Rights Committee" as an Example'. Çiğdem Vatansever.
	Paper#16: 'A paradox perspective on HRM practices fostering corporate sustainability: A comparative case analysis in Malaysia's service sector'. Bin Khairuddin Ashman, Marina Michalski, Ian Roper. Paper#17: 'Common Good HRM in a non-Western Context: A study of Belarussian Chemical Plants' Olga Andrianova, Anja Schaefer, Owain SmoloviĆ Jones
14:45 - 15:15	Chair. Olga Andrianova. Q&A: Discussion / Breakouts
15:15 - 15:30	Coffee Break

15:30 - 16:15	Session#9: Sustainable HRM: Challenges of operationalization and measurement.
	Paper#18: 'Difficulties of the operationalization and measurement of CGHRM'. Philip Yang.
	Paper#19: 'Business survival, business sustainability and shifting to a Common-good human resource management paradigm: a brief reflection considering some characteristics of market-based economies.' Adolfo Carballo-Penela.
	<b>Paper#20:</b> 'Internal CSR Framework as a foundation for measuring sustainable Human Resource Management'. Susanne Rank, Jacqueline Zwiener, Jason Palframan.
	Chairs: Michael Müller-Camen and Brian Matthews.
16:15 - 16:45	Q&A: Discussion / Breakouts
16:45 - 17:15	Final Round / Concluding Discussion / Farewell