

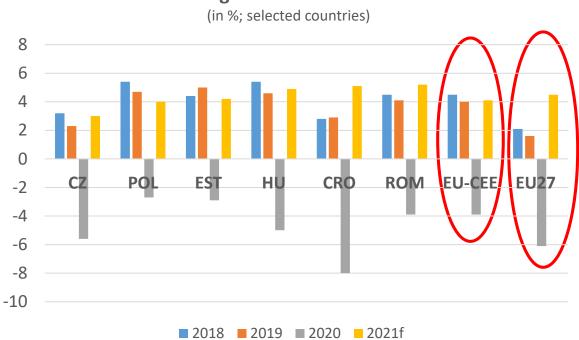




Pandemic interrupted a growth episode in CEE that started in 2015







wiiw, June 2021



CEE's prosperity challenge: From a low-cost economic model to an innovation-driven one



Low-cost model



Innovationdriven model

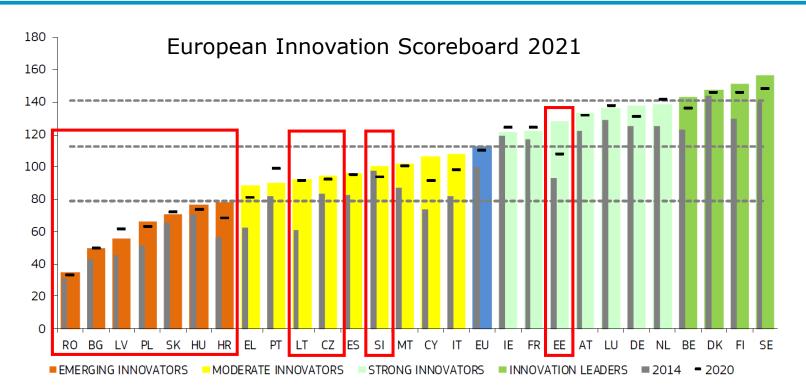
- Import of technology
- Imitation
- Manufacturing/Business services
- FDI attraction
- Export-oriented

- Innovative solutions
- More value-added/higher productivity products
- Internationalization of local firms



EU-CEE countries are lagging in innovation performance – only Estonia stands out





EIS 2021



Estonia – the role model for CEE



- 1.3 mio. inhabitants
- 1,216 startups one per every 1,069 citizens!
- Home of unicorns: Skype, Bolt & Wise

"By creating, having, and maintaining Skype in Tallinn, we gained a great insight into how to launch a great global product, and it created a feeling that we can create big things in a small place."

Taavet Hinrikus, Skype's very first employee and now a serial entrepreneur









Software, e-commerce and pharma show revenue growth in the difficult year 2020







+54%







KRKA

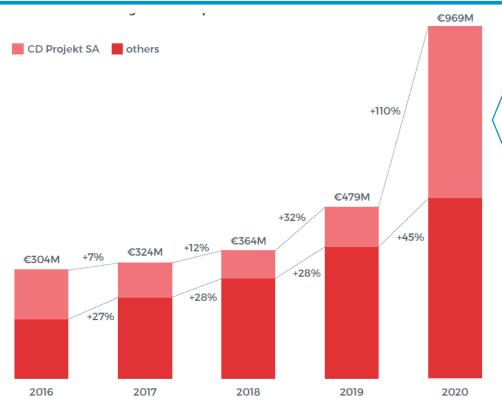
+126%

+24%

+3%

Polish video game production: a success story and winner of the pandemic







- € 1 bn. industry
- 470 game producers & publishers
- 64 firms listed at WSE
- 96% export ratio







What did winners right?



- Be in the right industry
- Keep innovating
- Embrace the digital surge (data, channels, promotion ...)
- Have an agile organization
- Rely on motivated & skilled employees
- Expand laterally to related business areas
- Enter new foreign markets









Aggressive expansion in the crisis



Wizz Air – low-cost carrier

Opening new bases, attempted to buy UK carrier easyJet + order for 100 airplanes



Allegro – e-shopping platform

Acquires Czech Mall Group + WE|DO to improve presence in Central Europe







Problems hindering successful cooperation in the biopharmaceutical industry in CEE



Lack of qualified staff to manage high-tech firms Lack of support from govt. /regional authorities

Weak
cooperation
between business
and academia

Distrusthampers
opening-up to
cooperation

Lack of **funds** for developing innovation cooperation

Puślecki, Trąpczyński & Staszków, 2021







New challenge: Labor and skill shortage is threatening economic recovery



The supply of **skilled** workers is becoming a problem in Poland *ING*, 17.9.21

There are not enough waiters, automotive industry workers or IT professionals in Hungary!

dailynewshungary 9.9.21

Acute shortage of **IT specialists**: "The badly set-up education system offers us an insufficient number of qualified graduates and if there are some, they leave to work abroad."

Spectator.sme.sk 13.10.21

Labor shortages are back to haunt **Czech economy** *DW*, 23.6.21

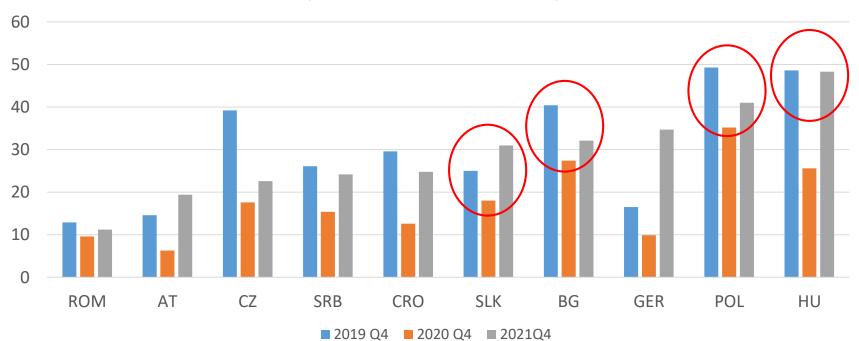


More than 40% of manufacturers in HU and POL say that labor shortage curbs production



Labour as a limiting factor for production

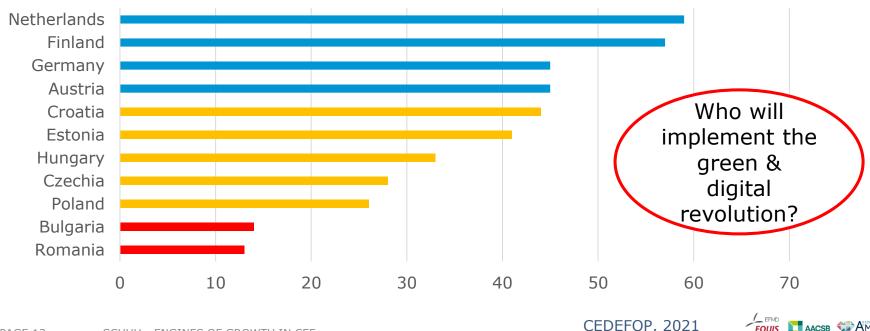
(in % of businesses, Eurostat, 28.10.21)



... and the lack of digital skills threatens the necessary upgrading of the CEE economies



Share of "All in Employment" with above basic digital skills (2019)







Future outlook: Develop skills base, target new industries and build innovation ecosystems



- Turn isolated initiatives into a broader ecosystem (video games, cyber security, autonomous driving)
- Cooperate better in the national innovation systems and across borders
- Promote "home grown innovation"
- Convince existing foreign multinationals to move R&D to CEE and attract FDI in future industries
- Target emerging business areas from the "twin transformation"
- Develop skills needed in an inclusive/green/digitalized/knowledgebased/globalized economy







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